

EXHIBIT G

Detailed Time Records for Marchand ICS Group

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from October 1 to October 31, 2021

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
10/1/2021	Jorge Marchand	Conference call with journalist [REDACTED]	0.50	175.00	87.50
10/1/2021	Jorge Marchand	Conference call with the MICS team, to discuss about recent questions and comments received through the ORC digital platforms.	0.80	175.00	140.00
10/1/2021	Male Noguera	Conference call with the MICS team, to discuss about recent questions and comments received through the ORC digital platforms.	0.80	95.00	76.00
10/1/2021	María Schell	Conference call with the MICS team, to discuss about recent questions and comments received through the ORC digital platforms.	0.80	110.00	88.00
10/1/2021	Male Noguera	Weekly meeting with the LinkActiv team, to discuss the Conversation update and project status.	0.20	95.00	19.00
10/4/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss communications strategies and review questions received through the ORC digital platforms.	0.80	175.00	140.00
10/4/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss communications strategies and review questions received through the ORC digital platforms.	0.80	110.00	88.00
10/4/2021	Male Noguera	Conference call with the MICS and Bennazar teams, to discuss communications strategies and review questions received through the ORC digital platforms.	0.80	95.00	76.00
10/4/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
10/4/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
10/4/2021	Jorge Marchand	Conference call with the MICS team and COR vice president Carmen Núñez, to discuss communications strategies.	0.50	175.00	87.50
10/4/2021	María Schell	Conference call with the MICS team and COR vice president Carmen Núñez, to discuss communications strategies.	0.50	110.00	55.00
10/4/2021	María Schell	Conference call with COR member Juan Ortiz, to discuss about the voting process.	0.10	110.00	11.00
10/4/2021	Male Noguera	Conference call with the MICS team, to discuss about communications strategies for the digital platforms.	0.20	95.00	19.00
10/4/2021	María Schell	Conference call with the MICS team, to discuss about communications strategies for the digital platforms.	0.20	110.00	22.00
10/4/2021	Male Noguera	Conference call with Julizzette Colón, to discuss social media strategy, status and next steps.	0.90	95.00	85.50
10/4/2021	Julizzette Colón	Conference call with Julizzette Colón, to discuss social media strategy, status and next steps.	0.90	70.00	63.00
10/5/2021	Jorge Marchand	Conference call with Justin Lapatine from GSG, to discuss status.	0.40	175.00	70.00

10/5/2021	Jorge Marchand	Meeting with the voting campaign team, to discuss communications strategies for the last two weeks of the voting process.	0.80	175.00	140.00
10/5/2021	Male Noguera	Meeting with the voting campaign team, to discuss communications strategies for the last two weeks of the voting process.	0.80	95.00	76.00
10/5/2021	María Schell	Meeting with the voting campaign team, to discuss communications strategies for the last two weeks of the voting process.	0.80	110.00	88.00
10/5/2021	Male Noguera	Conference call with the MICS team, to discuss about the ORC digital platforms.	0.40	95.00	38.00
10/5/2021	María Schell	Conference call with the MICS team, to discuss about the ORC digital platforms.	0.40	110.00	44.00
10/5/2021	Male Noguera	Weekly meeting with the LinkActiv team, to discuss the Conversation update and project status.	0.20	95.00	19.00
10/6/2021	Jorge Marchand	Conference call with the MICS and Arco teams, to discuss communications strategies for the last stage of the voting campaign.	1.40	175.00	245.00
10/6/2021	Male Noguera	Conference call with the MICS and Arco teams, to discuss communications strategies for the last stage of the voting campaign.	1.40	95.00	133.00
10/6/2021	María Schell	Conference call with the MICS and Arco teams, to discuss communications strategies for the last stage of the voting campaign.	1.40	110.00	154.00
10/6/2021	Jorge Marchand	Conference call with the GSG team, to discuss about communications strategies and the voting campaign.	0.50	175.00	87.50
10/6/2021	Male Noguera	Conference call with the MICS team, to discuss about the ORC digital platforms.	0.60	95.00	57.00
10/6/2021	María Schell	Conference call with the MICS team, to discuss about the ORC digital platforms.	0.60	110.00	66.00
10/6/2021	Jorge Marchand	Conference call with the MICS team, to discuss status.	0.30	175.00	52.50
10/6/2021	María Schell	Conference call with the MICS team, to discuss status.	0.30	110.00	33.00
10/6/2021	Jorge Marchand	Meeting with the voting campaign team, to discuss status.	0.70	175.00	122.50
10/6/2021	María Schell	Meeting with the voting campaign team, to discuss status.	0.70	110.00	77.00
10/6/2021	Male Noguera	Meeting with the voting campaign team, to discuss status.	0.70	95.00	66.50
10/7/2021	Male Noguera	Conference call with Julizzette Colón, to discuss about the daily conversation update and status.	0.20	95.00	19.00
10/7/2021	Julizzette Colón	Conference call with Male Noguera, to discuss about the daily conversation update and status.	0.20	70.00	14.00
10/8/2021	Male Noguera	Conference call with the MICS and Arco teams, to discuss about the voting campaign status.	0.40	95.00	38.00
10/8/2021	María Schell	Conference call with the MICS and Arco teams, to discuss about the voting campaign status.	0.40	110.00	44.00
10/8/2021	Male Noguera	Conference call with Julizzette Colón, to discuss about the daily conversation update and status.	0.70	95.00	66.50
10/8/2021	Julizzette Colón	Conference call with Male Noguera, to discuss about the daily conversation update and status.	0.70	70.00	49.00
10/8/2021	Male Noguera	Weekly meeting with the LinkActiv team, to discuss the Conversation update and project status.	0.20	95.00	19.00
10/11/2021	Jorge Marchand	Conference call with the MICS team, to discuss about local news and articles related to the ORC.	0.60	175.00	105.00
10/11/2021	María Schell	Conference call with the MICS team, to discuss about local news and articles related to the ORC.	0.60	110.00	66.00

10/12/2021	Jorge Marchand	Conference call with Pedro Adrover from the Noti Uno team, to discuss about the next phase of radio programs.	0.70	175.00	122.50
10/12/2021	Jorge Marchand	Conference call with the MICS team, to discuss status.	0.80	175.00	140.00
10/12/2021	Male Noguera	Conference call with the MICS team, to discuss status.	0.80	95.00	76.00
10/12/2021	María Schell	Conference call with the MICS team, to discuss status.	0.80	110.00	88.00
10/12/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss communications strategies and status.	0.50	175.00	87.50
10/12/2021	Male Noguera	Conference call with the MICS and Bennazar teams, to discuss communications strategies and status.	0.50	95.00	47.50
10/12/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss communications strategies and status.	0.50	110.00	55.00
10/12/2021	Male Noguera	Meeting with the LinkActiv team, to discuss the Conversation update and project status.	0.30	95.00	28.50
10/14/2021	Jorge Marchand	Conference call with the Noti Uno team, to discuss about technical difficulties with the radio program recording.	0.70	175.00	122.50
10/14/2021	Jorge Marchand	Meeting with the voting team, to discuss about the voting status and interim results.	0.50	175.00	87.50
10/14/2021	Male Noguera	Meeting with the voting team, to discuss about the voting status and interim results.	0.50	95.00	47.50
10/14/2021	María Schell	Meeting with the voting team, to discuss about the voting status and interim results.	0.50	110.00	55.00
10/14/2021	María Schell	Conference call with Francisco Del Castillo from the Bennazar team, to discuss about the radio program #73.	0.40	110.00	44.00
10/14/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, to discuss about the FOMB letter.	0.50	175.00	87.50
10/14/2021	Male Noguera	Conference call with the MICS and Bennazar teams, to discuss about the FOMB letter.	0.50	95.00	47.50
10/14/2021	María Schell	Conference call with the MICS and Bennazar teams, to discuss about the FOMB letter.	0.50	110.00	55.00
10/15/2021	Jorge Marchand	Conference call with the MICS team to discuss status.	0.40	175.00	70.00
10/15/2021	María Schell	Conference call with the MICS team to discuss status.	0.40	110.00	44.00
10/15/2021	Jorge Marchand	Conference call with journalist Joanisabel González to discuss about the COR and the POA status.	0.50	175.00	87.50
10/15/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	0.80	175.00	140.00
10/15/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.80	110.00	88.00
10/15/2021	Male Noguera	Meeting with the LinkActiv team, to discuss the Conversation update and project status.	0.20	95.00	19.00
10/18/2021	Jorge Marchand	Meeting with the professionals team to discuss the case status.	1.60	175.00	280.00
10/18/2021	Male Noguera	Meeting with the professionals team to discuss the case status.	1.60	95.00	152.00
10/18/2021	María Schell	Meeting with the professionals team to discuss the case status.	1.60	110.00	176.00
10/18/2021	Jorge Marchand	Conference call with the MICS team, to discuss communications strategies and next step after the voting process is over.	0.50	175.00	87.50
10/18/2021	Male Noguera	Conference call with the MICS team, to discuss communications strategies and next step after the voting process is over.	0.50	95.00	47.50
10/18/2021	María Schell	Conference call with the MICS team, to discuss communications strategies and next step after the voting process is over.	0.50	110.00	55.00

10/18/2021	Male Noguera	Conference call with Julizzette Colón, to discuss about the daily conversation update and next step after the voting process is over.	1.10	95.00	104.50
10/18/2021	Julizzette Colón	Conference call with Julizzette Colón, to discuss about the daily conversation update and next step after the voting process is over.	1.10	70.00	77.00
10/19/2021	Jorge Marchand	Conference call with COR vice president Carmen Núñez, to discuss status.	0.40	175.00	70.00
10/19/2021	Jorge Marchand	Conference call with the Arco team, to discuss status and next steps.	0.50	175.00	87.50
10/20/2021	María Schell	Conference call with Francisco Del Castillo from the Bennazar tam, to discuss about the radio program script #74.	0.20	110.00	22.00
10/25/2021	Jorge Marchand	Conference call with the MICS team to discuss status.	0.50	175.00	87.50
10/25/2021	Male Noguera	Conference call with the MICS team to discuss status.	0.50	95.00	47.50
10/25/2021	María Schell	Conference call with the MICS team to discuss status.	0.50	110.00	55.00
10/25/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	1.00	175.00	175.00
10/25/2021	María Schell	Professionals team conference call/meeting: weekly status.	1.00	110.00	110.00
10/26/2021	Jorge Marchand	Conference call with the MICS team to discuss status.	0.60	175.00	105.00
10/26/2021	Male Noguera	Conference call with the MICS team to discuss status.	0.60	95.00	57.00
10/26/2021	María Schell	Conference call with the MICS team to discuss status.	0.60	110.00	66.00
			54.20		6,834.00

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	18.80	175.00	3,290.00
Julizzette Colón	2.90	70.00	203.00
Male Nogueira	15.60	95.00	1,482.00
María Schell	16.90	110.00	1,859.00
	54.20		6,834.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from October 1 to October 31, 2021

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
10/1/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the advertising flowchart and calendar.	0.30	175.00	52.50
10/1/2021	María Schell	Communication with the voting campaign team, to discuss about the robocalls and SMS.	0.30	110.00	33.00
10/1/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.90	175.00	157.50
10/1/2021	Jorge Marchand	Communication with the ORC members, to send clippings and radio program segments recorded, with public discussion related to the COR.	0.30	175.00	52.50
10/1/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/1/2021	Jorge Marchand	Work on final revisions to the OpEd by Carmen Núñez, to be published on El Nuevo Día newspaper.	0.40	175.00	70.00
10/1/2021	María Schell	Work on final revisions to the OpEd by Carmen Núñez, to be published on El Nuevo Día newspaper.	0.90	110.00	99.00
10/1/2021	Jorge Marchand	Work with the local voting campaign team, to review and approve tv ads with new scroll message.	1.20	175.00	210.00
10/1/2021	María Schell	Work with the local voting campaign team, to review and approve tv ads with new scroll message.	1.20	110.00	132.00
10/1/2021	Jorge Marchand	Work with the MICS team, to review comments and questions received through the ORC digital platforms.	0.30	175.00	52.50
10/1/2021	María Schell	Work on content development for the Robocalls scripts for the voting campaign.	0.90	110.00	99.00
10/1/2021	Male Noguera	Review and listening to randomly selected recorded calls from the COR call center, for quality control.	0.90	95.00	85.50
10/2/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/3/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
10/3/2021	María Schell	Work on content development for the radio program script #72.	3.20	110.00	352.00
10/4/2021	Jorge Marchand	Work with the local professionals team, to review comments and questions received through the ORC digital platforms.	0.40	175.00	70.00
10/4/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the advertising flowchart and calendar.	1.20	175.00	210.00
10/4/2021	Male Noguera	Communication with the voting campaign team, to discuss communications strategies.	0.50	95.00	47.50
10/4/2021	Male Noguera	Communication with the MICS team to discuss communication strategies and status.	0.80	95.00	76.00
10/4/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/4/2021	María Schell	Work on content research for the radio program script #72.	2.30	110.00	253.00

10/4/2021	María Schell	Work on content development and edits to the radio program script #72.	1.80	110.00	198.00
10/4/2021	Male Noguera	Work on content revisions and edits to the Robocall script for the call center.	0.40	95.00	38.00
10/4/2021	Male Noguera	Communication with Amy Timmons from the Segal team, to discuss about the calculator optimization.	0.20	95.00	19.00
10/5/2021	Jorge Marchand	Communication with the MICS team, to review comments and questions received through the ORC digital platforms.	0.40	175.00	70.00
10/5/2021	María Schell	Communication with the MICS team, to discuss about the voting campaign status.	0.90	110.00	99.00
10/5/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
10/5/2021	María Schell	Work on content research [REDACTED]	2.30	110.00	253.00
10/5/2021	María Schell	Work on content development and edits to the radio program script #72.	4.70	110.00	517.00
10/5/2021	María Schell	Work on content development for the voting ad campaign.	1.70	110.00	187.00
10/5/2021	Male Noguera	Review and listening to randomly selected recorded calls from the COR call center, for quality control.	0.30	95.00	28.50
10/5/2021	Male Noguera	Communication with Justin Lapatine from the Global team, to discuss communication strategies for the last week of the voting process.	0.70	95.00	66.50
10/6/2021	Jorge Marchand	Work on content revisions to the radio program script #72.	1.80	175.00	315.00
10/6/2021	María Schell	Work on content revisions to the radio program script #72.	2.00	110.00	220.00
10/6/2021	Jorge Marchand	Communication with the local voting campaign team, to review content for advertisement.	1.70	175.00	297.50
10/6/2021	María Schell	Communication with the local voting campaign team, to review content for advertisement.	0.60	110.00	66.00
10/6/2021	Jorge Marchand	Communication with the local voting campaign team, to discuss advertising strategies.	1.30	175.00	227.50
10/6/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
10/6/2021	Male Noguera	Communication with the MICS team, to discuss recommendations for the final stage of the voting campaign.	0.70	95.00	66.50
10/6/2021	Male Noguera	Communication with Lauren Smotkin from the FTI team, to discuss recommendations for the final stage of the voting campaign.	0.20	95.00	19.00
10/7/2021	Jorge Marchand	Communication with the ORC members, to discuss communication strategies regarding the final stage of the voting campaign.	0.20	175.00	35.00
10/7/2021	Male Noguera	Communication with the ORC members, to discuss about the final stage of the voting campaign.	0.40	95.00	38.00
10/7/2021	Jorge Marchand	Communication with the local professionals team, to discuss about the advertising strategy.	1.70	175.00	297.50
10/7/2021	Jorge Marchand	Communication with the voting campaign team, to discuss about the campaign budget.	0.20	175.00	35.00
10/7/2021	Male Noguera	Communication with the professionals team, to discuss about the approval of digital ads.	0.80	95.00	76.00
10/7/2021	Jorge Marchand	Communication with the MICS team, to discuss status.	0.60	175.00	105.00
10/7/2021	Jorge Marchand	Work on final revisions and edits to the radio program script.	0.70	175.00	122.50
10/7/2021	Jorge Marchand	Work on pre production and recording of the radio program.	1.50	175.00	262.50

10/7/2021	Male Noguera	Communication with the MICS team, to discuss status.	0.80	95.00	76.00
10/7/2021	Male Noguera	Work on content revisions for the voting campaign final round messaging.	0.40	95.00	38.00
10/7/2021	Male Noguera	Review and listening to randomly selected recorded calls from the COR call center, for quality control.	0.20	95.00	19.00
10/8/2021	Jorge Marchand	Communication with the local voting campaign team, to discuss about the voting campaign status.	0.80	175.00	140.00
10/8/2021	María Schell	Communication with the local voting campaign team, to discuss about the voting campaign status.	0.60	110.00	66.00
10/8/2021	Male Noguera	Work on content revisions and edits for the final round of voting ads.	0.40	95.00	38.00
10/8/2021	María Schell	Work on content revisions and edits for the final round of voting ads.	0.50	110.00	55.00
10/8/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/8/2021	María Schell	Work on content development for the robocalls script.	0.50	110.00	55.00
10/8/2021	Male Noguera	Review and listening to randomly selected recorded calls from the COR call center, for quality control.	0.70	95.00	66.50
10/9/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
10/10/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
10/11/2021	Jorge Marchand	Communication with the professionals team, to discuss status.	0.40	175.00	70.00
10/11/2021	Jorge Marchand	Communication with the professionals team, to discuss about the voting campaign interim results.	0.50	175.00	87.50
10/11/2021	Jorge Marchand	Work with the MICS team, to review comments and questions received through the ORC digital platforms.	0.90	175.00	157.50
10/11/2021	María Schell	Work with the MICS team, to review comments and questions received through the ORC digital platforms.	1.00	110.00	110.00
10/11/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
10/11/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
10/11/2021	María Schell	Work on content development regarding the solicitation process, for publication on the ORC digital platforms.	3.30	110.00	363.00
10/11/2021	María Schell	Communication with the professionals team, to discuss status.	0.70	110.00	77.00
10/12/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.40	175.00	70.00
10/12/2021	Jorge Marchand	Communication with the local voting campaign team, to discuss about advertising strategies.	0.50	175.00	87.50
10/12/2021	María Schell	Communication with the local voting campaign team, to discuss about advertising strategies.	0.50	110.00	55.00
10/12/2021	Jorge Marchand	Communication with the MICS team, to discuss communication strategies.	0.60	175.00	105.00
10/12/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
10/12/2021	María Schell	Work on content research for the radio program script #73.	1.00	110.00	110.00
10/12/2021	María Schell	Work on content development for an OpEd by COR president Miguel Fabre.	1.60	110.00	176.00
10/12/2021	Male Noguera	Communication with Julizzette Colón, to discuss about the daily media platforms update.	0.20	95.00	19.00

10/12/2021	Male Noguera	Communication with the professionals team, to discuss about communications strategies.	1.20	95.00	114.00
10/13/2021	Jorge Marchand	Communication with the MICS team, to discuss communication strategies.	0.40	175.00	70.00
10/13/2021	Male Noguera	Communication with the MICS team, to discuss communication strategies.	0.40	95.00	38.00
10/13/2021	Jorge Marchand	Communication with the local professionals team, to discuss advertising strategies and the radio program recording.	0.70	175.00	122.50
10/13/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	1.30	175.00	227.50
10/13/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
10/13/2021	María Schell	Work on content development for the ORC digital platforms.	0.50	110.00	55.00
10/13/2021	María Schell	Work on content research for the radio program script.	2.70	110.00	297.00
10/13/2021	María Schell	Work on content development for the radio program script.	3.40	110.00	374.00
10/13/2021	Jorge Marchand	Work on content revisions to the radio program script.	1.20	175.00	210.00
10/14/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #73.	0.80	175.00	140.00
10/14/2021	María Schell	Work on content revisions and edits to the radio program script #73.	0.30	110.00	33.00
10/14/2021	Jorge Marchand	Work on pre production and recording of the radio program.	1.00	175.00	175.00
10/14/2021	Jorge Marchand	Communication with the local professionals team, to discuss communication strategies.	1.90	175.00	332.50
10/14/2021	María Schell	Communication with the professionals team, to discuss communication strategies.	0.50	110.00	55.00
10/14/2021	Male Noguera	Communication with the professionals team, to discuss communication strategies.	1.30	95.00	123.50
10/14/2021	Jorge Marchand	Work with the MICS team on content development for the webpage and digital platforms.	0.40	175.00	70.00
10/14/2021	Jorge Marchand	Communication with the local professionals team, [REDACTED]	0.30	175.00	52.50
10/14/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
10/14/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/14/2021	María Schell	Work on content development for the FOMB's letter and statement.	0.80	110.00	88.00
10/14/2021	María Schell	Work on content development for the SMS texts for the voting campaign.	0.60	110.00	66.00
10/14/2021	María Schell	Translation of Robert Gordon's message to COR members.	0.50	110.00	55.00
10/14/2021	Male Noguera	Work on content development for the digital platforms.	0.50	95.00	47.50
10/14/2021	Male Noguera	Communication with Julizzette Colón, to discuss about the daily media platforms update.	0.40	95.00	38.00
10/15/2021	Jorge Marchand	Communication with the MICS team to discuss status and next steps.	0.40	175.00	70.00
10/15/2021	María Schell	Communication with the MICS team to discuss status and next steps.	1.20	110.00	132.00

10/15/2021	Jorge Marchand	Communication with the local professionals team, to discuss communication strategies.	0.90	175.00	157.50
10/15/2021	María Schell	Communication with the local professionals team, to discuss communication strategies.	0.90	110.00	99.00
10/15/2021	Jorge Marchand	Work with the MICS team, to review comments and questions received through the ORC digital platforms.	0.50	175.00	87.50
10/15/2021	Jorge Marchand	Communication with retirees, to respond information request calls.	0.50	175.00	87.50
10/15/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
10/15/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
10/15/2021	Male Noguera	Review and listening to randomly selected recorded calls from the COR call center, for quality control.	0.80	95.00	76.00
10/16/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/17/2021	Jorge Marchand	Communication with the professionals team, to discuss about content for a press release.	0.80	175.00	140.00
10/17/2021	Jorge Marchand	Work on content development for an ORC press release.	1.00	175.00	175.00
10/17/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
10/17/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.00	110.00	110.00
10/17/2021	Jorge Marchand	Communication with the local professionals team, to discuss communication strategies.	0.30	175.00	52.50
10/17/2021	María Schell	Work on content development for the radio program script #74.	4.50	110.00	495.00
10/18/2021	Jorge Marchand	Communication with the professionals team to discuss status.	0.40	175.00	70.00
10/18/2021	Jorge Marchand	Work with the MICS team on content development for the COR letter [REDACTED]	1.30	175.00	227.50
10/18/2021	María Schell	Work with the MICS team on content development for the COR letter [REDACTED]	0.90	110.00	99.00
10/18/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/18/2021	Male Noguera	Communication [REDACTED]	0.30	95.00	28.50
10/19/2021	Jorge Marchand	Communication with the MICS and Bennazar teams to discuss communications strategies.	0.20	175.00	35.00
10/19/2021	Jorge Marchand	Work on content development for the radio program script #74.	1.70	175.00	297.50
10/19/2021	María Schell	Work on content research for the radio program script #74.	2.70	110.00	297.00
10/19/2021	María Schell	Work on content development for the radio program script #74.	4.60	110.00	506.00
10/19/2021	Jorge Marchand	Work with the MICS team on content for short ads announcements on the radio program.	0.50	175.00	87.50
10/19/2021	María Schell	Work with the MICS team on content for short ads announcements on the radio program.	0.50	110.00	55.00
10/19/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
10/19/2021	Male Noguera	Work on a social media report of the voting process recap.	0.90	95.00	85.50

10/20/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.50	175.00	87.50
10/20/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/20/2021	Jorge Marchand	Communication with the MICS team to work on content for advertising on Plenitud Dorada newspaper.	0.30	175.00	52.50
10/20/2021	María Schell	Work on content development for advertising on Plenitud Dorada newspaper.	1.00	110.00	110.00
10/20/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #74.	0.80	175.00	140.00
10/20/2021	María Schell	Work on content revisions and edits to the radio program script #74.	1.00	110.00	110.00
10/20/2021	Male Noguera	Work on content revisions and update to the FAQ document, based on recent questions and comments received.	0.90	95.00	85.50
10/21/2021	Jorge Marchand	Communication with the professionals team, to discuss status and next steps.	0.50	175.00	87.50
10/21/2021	Jorge Marchand	Work on pre production and recording of the radio program.	1.40	175.00	245.00
10/21/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	1.60	175.00	280.00
10/21/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.00	110.00	110.00
10/21/2021	Jorge Marchand	Communication with the MICS team, to discuss news and articles related to the ORC.	0.40	175.00	70.00
10/21/2021	Male Noguera	Work on content development for short ads announcements on the radio program.	0.50	95.00	47.50
10/22/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.00	110.00	110.00
10/22/2021	María Schell	Translation of Robert Gordon's message to the COR members.	0.80	110.00	88.00
10/22/2021	Male Noguera	Work on content development for short ads announcements on the radio program.	0.50	95.00	47.50
10/23/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/24/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
10/25/2021	Jorge Marchand	Work on media monitoring: public hearings.	2.00	175.00	350.00
10/25/2021	María Schell	Work on media monitoring: public hearings.	1.00	110.00	110.00
10/25/2021	Jorge Marchand	Communication with the professionals team to discuss status.	0.40	175.00	70.00
10/25/2021	Jorge Marchand	Communication with the MICS team to discuss about communication strategies.	0.40	175.00	70.00
10/25/2021	Jorge Marchand	Work with the professionals team, to review comments and questions received through the ORC direct mail.	0.40	175.00	70.00
10/25/2021	María Schell	Work on content development for a statement regarding the court hearings and ruling.	1.20	110.00	132.00
10/25/2021	Male Noguera	Work on content revisions and edits to the note written by MICS team, regarding the POA hearings.	0.30	95.00	28.50
10/26/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
10/26/2021	María Schell	Work on content development for the radio program script #75.	3.40	110.00	374.00

10/26/2021	María Schell	Work on content revisions and edits to the statement regarding the court hearings and ruling.	2.10	110.00	231.00
10/27/2021	María Schell	Work on content development for the radio program script #75.	4.40	110.00	484.00
10/27/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
10/27/2021	Male Noguera	Communication with Julizzette Colón to discuss about the social media conversation recap during the voting process.	0.20	95.00	19.00
10/28/2021	Jorge Marchand	Work on content development for a press release with COR [REDACTED]	0.60	175.00	105.00
10/28/2021	María Schell	Work on content development for a press release with COR [REDACTED]	1.10	110.00	121.00
10/28/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #75.	0.50	175.00	87.50
10/28/2021	María Schell	Work on final content revisions and edits to the radio program script #75.	0.60	110.00	66.00
10/28/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
10/28/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.00	110.00	110.00
10/28/2021	María Schell	Translation of Robert Gordon's message to COR members.	0.30	110.00	33.00
10/28/2021	María Schell	Work on content development regarding the updated information on the confirmation hearing.	0.50	110.00	55.00
10/28/2021	María Schell	Work on pre production and recording of the radio program.	1.20	110.00	132.00
10/28/2021	Male Noguera	Communication with the MICS team, to discuss about the publication of COR's statement on social media.	0.20	95.00	19.00
10/29/2021	Jorge Marchand	Communication with the MICS and Noti Uno teams, to discuss about the ads within the COR radio program.	0.30	175.00	52.50
10/29/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
10/29/2021	Male Noguera	Prepare the weekly conversation summary report to update the team.	0.70	95.00	66.50
10/30/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
10/31/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00

160.90

20,657.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	49.60	175.00	8,680.00
Julizzette Colón	-	70.00	-
Male Nogueira	17.70	95.00	1,681.50
María Schell	93.60	110.00	10,296.00
	<u>160.90</u>		<u>20,657.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from October 1 to October 31, 2021

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
10/1/2021	Male Noguera	Facebook page conversation management and monitoring.	3.50	95.00	332.50
10/1/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.10	70.00	427.00
10/1/2021	Male Noguera	Check COR's email to manage messages received.	0.70	95.00	66.50
10/2/2021	Male Noguera	Facebook page conversation management and monitoring	1.70	95.00	161.50
10/3/2021	Male Noguera	Facebook page conversation management and monitoring	1.40	95.00	133.00
10/3/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.60	95.00	57.00
10/4/2021	Male Noguera	Create new Facebook post: image, design and text.	1.30	95.00	123.50
10/4/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.60	95.00	57.00
10/4/2021	Male Noguera	Facebook page conversation management and monitoring.	2.40	95.00	228.00
10/4/2021	Julizzette Colón	Facebook page conversation management and monitoring.	2.90	70.00	203.00
10/5/2021	Male Noguera	Check COR's email to manage messages received.	3.90	95.00	370.50
10/5/2021	Male Noguera	Facebook page conversation management and monitoring.	2.50	95.00	237.50
10/5/2021	Julizzette Colón	Facebook page conversation management and monitoring.	7.60	70.00	532.00
10/6/2021	Male Noguera	Facebook page conversation management and monitoring.	1.60	95.00	152.00
10/6/2021	Julizzette Colón	Facebook page conversation management and monitoring.	4.00	70.00	280.00
10/6/2021	Male Noguera	Upload Carmen Nuñez's column to webpage: "Cuándo, cómo y cuáles retirados pueden votar por el plan de ajuste de deuda".	0.50	95.00	47.50
10/6/2021	Male Noguera	Search stock image for Carmen Nuñez's column: "Cuándo, cómo y cuáles retirados pueden votar por el plan de ajuste de deuda".	0.20	95.00	19.00
10/6/2021	Male Noguera	Facebook posting: Carmen Nuñez's column.	0.30	95.00	28.50
10/6/2021	Male Noguera	Facebook posting: Information on Prime Clerk's voting centers.	0.30	95.00	28.50
10/6/2021	Male Noguera	Facebook post creation. Image, text and design.	0.50	95.00	47.50
10/7/2021	Male Noguera	Facebook page conversation management and monitoring.	3.90	95.00	370.50
10/7/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.10	70.00	427.00
10/7/2021	Male Noguera	Design and send email drop with Carmen Nuñez's column: "Cuándo, cómo y cuáles retirados pueden votar por el plan de ajuste de deuda".	0.60	95.00	57.00
10/7/2021	Male Noguera	Text creation for all Digital Ads based on the Final Round messaging.	1.30	95.00	123.50
10/7/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.30	95.00	28.50
10/8/2021	Male Noguera	Facebook page conversation management and monitoring.	3.40	95.00	323.00
10/8/2021	Julizzette Colón	Facebook page conversation management and monitoring.	5.30	70.00	371.00
10/9/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
10/10/2021	Male Noguera	Facebook page conversation management and monitoring	2.30	95.00	218.50
10/11/2021	Male Noguera	Facebook page conversation management and monitoring.	2.00	95.00	190.00
10/11/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.40	70.00	448.00
10/11/2021	Male Noguera	Check COR's email to manage messages received.	3.80	95.00	361.00
10/12/2021	Male Noguera	Facebook page conversation management and monitoring	2.90	95.00	275.50
10/12/2021	Julizzette Colón	Facebook page conversation management and monitoring	6.10	70.00	427.00
10/12/2021	Male Noguera	Check conversation via Mentionlytics.	0.50	95.00	47.50
10/12/2021	Male Noguera	Content creation (text, image, design), to promote through WhatsApp and email drop the ERS to vote.	1.40	95.00	133.00
10/13/2021	Male Noguera	Facebook page conversation management and monitoring.	4.50	95.00	427.50
10/13/2021	Julizzette Colón	Facebook page conversation management and monitoring.	5.80	70.00	406.00

10/13/2021	Male Noguera	Write text for email drop: "Last days to vote for POA".	1.60	95.00	152.00
10/13/2021	Male Noguera	Design and send email drop: "Last days to vote for POA".	0.40	95.00	38.00
10/13/2021	Male Noguera	Monitor conversation via Mentionlytics.	0.50	95.00	47.50
10/13/2021	Male Noguera	Check COR's email to manage messages received.	1.70	95.00	161.50
10/14/2021	Male Noguera	Facebook page conversation management and monitoring.	5.40	95.00	513.00
10/14/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.00	70.00	420.00
10/14/2021	Male Noguera	Write text for email drop About FOMB letter regarding zero cuts.	0.50	95.00	47.50
10/14/2021	Male Noguera	Design and schedule email drop About FOMB's letter regarding to zero cuts.	0.70	95.00	66.50
10/15/2021	Male Noguera	Facebook page conversation management and monitoring.	5.20	95.00	494.00
10/15/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.00	70.00	420.00
10/15/2021	Male Noguera	Check conversation via Mentionlytics	0.30	95.00	28.50
10/15/2021	Male Noguera	Check COR's email to manage messages received.	5.10	95.00	484.50
10/16/2021	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
10/16/2021	Male Noguera	Upload notes to website.	1.20	95.00	114.00
10/16/2021	Male Noguera	Check conversation via Mentionlytics	0.20	95.00	19.00
10/16/2021	Male Noguera	Facebook page posting.	0.30	95.00	28.50
10/17/2021	Male Noguera	Facebook page conversation management and monitoring.	5.70	95.00	541.50
10/18/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
10/18/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.10	70.00	427.00
10/18/2021	Male Noguera	Write, design and send email drop: "Last day to vote".	0.70	95.00	66.50
10/18/2021	Male Noguera	Update News section on webpage to add recent and relevant newspaper articles	0.30	95.00	28.50
10/18/2021	Male Noguera	Check conversation via Mentionlytics	0.60	95.00	57.00
10/19/2021	Male Noguera	Facebook page conversation management and monitoring.	2.10	95.00	199.50
10/19/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.00	70.00	420.00
10/19/2021	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
10/19/2021	Male Noguera	Update webpage to start removing voting campaign information.	0.50	95.00	47.50
10/20/2021	Male Noguera	Facebook page conversation management and monitoring.	3.20	95.00	304.00
10/20/2021	Male Noguera	Facebook post creation. Design and text: promotion of radio show #74.	0.80	95.00	76.00
10/20/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
10/21/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
10/21/2021	Julizzette Colón	Facebook page conversation management and monitoring.	6.00	70.00	420.00
10/21/2021	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
10/22/2021	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
10/22/2021	Male Noguera	Check conversation via Mentionlytics	0.60	95.00	57.00
10/23/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
10/24/2021	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
10/25/2021	Male Noguera	Check conversation via Mentionlytics.	0.20	95.00	19.00
10/25/2021	Male Noguera	Facebook page conversation management and monitoring.	1.10	95.00	104.50
10/25/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
10/25/2021	Male Noguera	Check COR's email to manage messages received.	0.40	95.00	38.00
10/25/2021	Male Noguera	Upload note to website (Boletín de noticia).	0.40	95.00	38.00
10/25/2021	Male Noguera	Design and send email drop (Boletín de noticia).	0.60	95.00	57.00
10/26/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
10/27/2021	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
10/28/2021	Male Noguera	Uploading note to webpage homepage: "COR VE MÁS CERCA EL FIN DE LA QUIEBRA".	0.20	95.00	19.00
10/28/2021	Male Noguera	Check COR's email to manage messages received.	0.40	95.00	38.00
10/28/2021	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00

10/28/2021	Male Noguera	Search stock image for note: "COR VE MÁS CERCA EL FIN DE LA QUIEBRA".	0.20	95.00	19.00
10/28/2021	Male Noguera	Design image for note: "COR VE MÁS CERCA EL FIN DE LA QUIEBRA".	0.40	95.00	38.00
10/28/2021	Male Noguera	Design and schedule email drop to send note: "COR VE MÁS CERCA EL FIN DE LA QUIEBRA".	0.50	95.00	47.50
10/29/2021	Male Noguera	Check conversation via Mentionlytics.	0.20	95.00	19.00
10/29/2021	Male Noguera	Search stock image to change image on note: "COR VE MÁS CERCA EL FIN DE LA QUIEBRA".	0.20	95.00	19.00
10/29/2021	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
10/29/2021	Male Noguera	Create video with radio show audio, with Economist Juan Lara intervention.	0.40	95.00	38.00
10/29/2021	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
10/30/2021	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
10/31/2021	Male Noguera	Continue on the creation of video with radio show audio, with Economist Juan Lara intervention.	1.50	95.00	142.50
10/31/2021	Male Noguera	Facebook page conversation management and monitoring	0.40	95.00	38.00
			<u>182.60</u>		<u>15,337.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Julizzette Colón	80.40	70.00	5,628.00
Male Nogueira	102.20	95.00	9,709.00
María Schell	-	110.00	-
	<u>182.60</u>		<u>15,337.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from November 1 to November 30, 2021

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
11/1/2021	Jorge Marchand	Conference call with the MICS team, to discuss communication strategies.	0.30	175.00	52.50
11/1/2021	María Schell	Conference call with the MICS team, to discuss communication strategies.	0.30	110.00	33.00
11/1/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.90	110.00	99.00
11/2/2021	Jorge Marchand	Conference call with the MICS team, to discuss about communication strategies [REDACTED].	1.00	175.00	175.00
11/2/2021	Male Noguera	Conference call with the MICS team, to discuss about communication strategies [REDACTED].	1.00	95.00	95.00
11/2/2021	María Schell	Conference call with the MICS team, to discuss about communication strategies [REDACTED].	1.00	110.00	110.00
11/2/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams to discuss status and next steps.	1.30	175.00	227.50
11/2/2021	Male Noguera	Conference call with the MICS and Bennazar teams to discuss status and next steps.	1.30	95.00	123.50
11/2/2021	María Schell	Conference call with the MICS and Bennazar teams to discuss status and next steps.	1.30	110.00	143.00
11/3/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED].	0.50	175.00	87.50
11/3/2021	María Schell	Conference call with the MICS team, [REDACTED].	0.50	110.00	55.00
11/3/2021	Jorge Marchand	Conference call with journalist [REDACTED].	0.60	175.00	105.00
11/3/2021	Jorge Marchand	Conference call with COR president Miguel Fabre, [REDACTED].	0.40	175.00	70.00
11/3/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, [REDACTED].	0.70	175.00	122.50
11/3/2021	Male Noguera	Conference call with the MICS and Bennazar teams, [REDACTED].	0.70	95.00	66.50
11/3/2021	María Schell	Conference call with the MICS and Bennazar teams, [REDACTED].	0.70	110.00	77.00
11/8/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	0.90	175.00	157.50
11/8/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.90	110.00	99.00
11/9/2021	Jorge Marchand	Conference call with COR president Miguel Fabre, to review the radio program script #77 and discuss his participation on the program recording.	0.60	175.00	105.00
11/9/2021	Jorge Marchand	Conference call with the MICS team to discuss about the radio program recording #77.	0.40	175.00	70.00
11/9/2021	María Schell	Conference call with the MICS team to discuss about the radio program recording #77.	0.40	110.00	44.00

11/9/2021	Jorge Marchand	Conference call with the Noti Uno team, to discuss logistics for the radio program recording #77, where all COR members participated in different segments.	0.70	175.00	122.50
11/11/2021	Male Noguera	Conference call with Julizzette Colón to discuss about the recap presentation.	0.50	95.00	47.50
11/11/2021	Julizzette Colón	Conference call with Male Noguera to discuss about the recap presentation.	0.50	70.00	35.00
11/15/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED]	0.70	175.00	122.50
11/15/2021	María Schell	Conference call with the MICS team, [REDACTED]	0.70	110.00	77.00
11/15/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, [REDACTED]	0.80	175.00	140.00
11/15/2021	Male Noguera	Conference call with the MICS and Bennazar teams, [REDACTED]	0.80	95.00	76.00
11/15/2021	María Schell	Conference call with the MICS and Bennazar teams, [REDACTED]	0.80	110.00	88.00
11/15/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	0.80	175.00	140.00
11/15/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.80	110.00	88.00
11/15/2021	Male Noguera	Conference call with Julizzette Colón, to discuss and organize presentation content and material.	0.70	95.00	66.50
11/15/2021	Julizzette Colón	Conference call with Male Noguera, to discuss and organize presentation content and material.	0.70	70.00	49.00
11/16/2021	Jorge Marchand	Meeting with Francisco Del Castillo, [REDACTED]	1.00	175.00	175.00
11/16/2021	Male Noguera	Conference call with Julizzette Colón to discuss the recap presentation in preparation for the MICS meeting.	0.60	95.00	57.00
11/16/2021	Julizzette Colón	Conference call with Male Noguera to discuss the recap presentation in preparation for the MICS meeting.	0.60	70.00	42.00
11/16/2021	Jorge Marchand	Meeting with the MICS team, to discuss the ORC digital platforms recap presentation and next steps.	2.00	175.00	350.00
11/16/2021	Male Noguera	Meeting with the MICS team, to discuss the ORC digital platforms recap presentation and next steps.	2.00	95.00	190.00
11/16/2021	María Schell	Meeting with the MICS team, to discuss the ORC digital platforms recap presentation and next steps.	2.00	110.00	220.00
11/16/2021	Julizzette Colón	Meeting with the MICS team, to discuss the ORC digital platforms recap presentation and next steps.	2.00	70.00	140.00
11/23/2021	Jorge Marchand	Meeting with the voting campaign team, to discuss about the campaign results and status.	1.00	175.00	175.00
11/23/2021	María Schell	Meeting with the voting campaign team, to discuss about the campaign results and status.	1.00	110.00	110.00
11/29/2021	Jorge Marchand	Conference call with the MICS and Bennazar teams, [REDACTED]	1.00	175.00	175.00
11/29/2021	María Schell	Conference call with the MICS and Bennazar teams, [REDACTED]	1.00	110.00	110.00
11/29/2021	Jorge Marchand	Professionals team conference call/meeting: weekly status.	0.70	175.00	122.50
11/29/2021	María Schell	Professionals team conference call/meeting: weekly status.	0.70	110.00	77.00
11/29/2021	Jorge Marchand	Conference call with the MICS team, to discuss status.	0.30	175.00	52.50

11/29/2021	María Schell	Conference call with the MICS team, to discuss status.	0.30	110.00	33.00
			<u>40.40</u>		<u>5,198.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	15.70	175.00	2,747.50
Julizzette Colón	3.80	70.00	266.00
Male Nogueira	7.60	95.00	722.00
María Schell	13.30	110.00	1,463.00
	<u>40.40</u>		<u>5,198.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from November 1 to November 30, 2021

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
11/1/2021	Jorge Marchand	Work with the MICS team on content development [REDACTED].	1.30	175.00	227.50
11/1/2021	María Schell	Work with the MICS team on content development [REDACTED].	1.30	110.00	143.00
11/1/2021	Jorge Marchand	Communication with COR president Miguel Fabre, [REDACTED].	0.30	175.00	52.50
11/1/2021	Jorge Marchand	Communication with the MICS team, to discuss about the updated calculator statistics.	0.60	175.00	105.00
11/1/2021	Jorge Marchand	Work with the MICS team, to review comments and questions received through the ORC digital platforms.	0.20	175.00	35.00
11/1/2021	Jorge Marchand	Communication with the professionals team, to discuss about status.	0.30	175.00	52.50
11/1/2021	María Schell	Prepare status report, to discuss with the MICS team.	0.80	110.00	88.00
11/1/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/1/2021	María Schell	Work on research, for content development regarding the preliminary hearings.	0.80	110.00	88.00
11/1/2021	María Schell	Work on case status research, for content development for the radio program #76.	1.40	110.00	154.00
11/1/2021	María Schell	Work on content development for the radio program script #76.	1.80	110.00	198.00
11/2/2021	María Schell	Work on content research, for the radio program script #76.	0.30	110.00	33.00
11/2/2021	María Schell	Work on content development for the radio program script #76.	5.30	110.00	583.00
11/2/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.40	175.00	70.00
11/2/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
11/3/2021	Jorge Marchand	Communication with the MICS team, [REDACTED], for content development.	0.40	175.00	70.00
11/3/2021	Jorge Marchand	Work on research and analysis [REDACTED].	1.40	175.00	245.00
11/3/2021	Jorge Marchand	Communication with the local professionals team, to discuss about status.	0.40	175.00	70.00
11/3/2021	María Schell	Work on content revisions and edits to the radio program script #76.	3.20	110.00	352.00
11/3/2021	María Schell	Work on content development, for publication on the ORC digital platforms.	1.60	110.00	176.00
11/3/2021	María Schell	Work on content revisions and edits to communication pieces for publication on the ORC digital platforms.	1.20	110.00	132.00
11/3/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/4/2021	Jorge Marchand	Work with the MICS team on content development for publication on the ORC digital platforms.	1.20	175.00	210.00
11/4/2021	María Schell	Work with the MICS team on content development for publication on the ORC digital platforms.	1.20	110.00	132.00

11/4/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #76.	0.80	175.00	140.00
11/4/2021	María Schell	Work on content revisions and edits to the radio program script #76.	0.30	110.00	33.00
11/4/2021	Jorge Marchand	Work on final content revisions and edits to the COR press release.	0.70	175.00	122.50
11/4/2021	Jorge Marchand	Communication with local news outlets, to distribute the COR press release.	1.40	175.00	245.00
11/4/2021	María Schell	Work on pre production and recording of the radio program #76.	1.30	110.00	143.00
11/4/2021	María Schell	Work on analysis and revisions to the voting results report.	1.00	110.00	110.00
11/4/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
11/4/2021	Julizzette Colón	Work on research for the ORC digital platforms performance recap report, to quantify social media interactions.	2.00	70.00	140.00
11/5/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.90	175.00	157.50
11/5/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.70	175.00	122.50
11/5/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
11/5/2021	María Schell	Work on the translation of Robert Gordon's message to COR members.	0.80	110.00	88.00
11/6/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
11/6/2021	María Schell	Work on the translation of Robert Gordon's message to COR members.	0.50	110.00	55.00
11/7/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
11/7/2021	María Schell	Work on research of content to be published on the ORC digital platforms.	1.70	110.00	187.00
11/7/2021	María Schell	Work on content research for the radio program script #77.	1.20	110.00	132.00
11/7/2021	María Schell	Work on content development for the radio program script #77.	2.30	110.00	253.00
11/8/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.30	175.00	52.50
11/8/2021	Jorge Marchand	Work with the MICS team on content development for publication on the ORC digital platforms.	0.90	175.00	157.50
11/8/2021	María Schell	Work with the MICS team on content development for publication on the ORC digital platforms.	0.70	110.00	77.00
11/8/2021	Jorge Marchand	Virtual attendance to the POA Confirmation Hearings.	6.50	175.00	1,137.50
11/8/2021	María Schell	Virtual attendance to the POA Confirmation Hearings.	6.50	110.00	715.00
11/8/2022	María Schell	Translation of opening remarks by Catherine Steege on the POA Confirmation Hearings.	1.50	110.00	165.00
11/8/2021	Male Noguera	Review Catherine Steege's testimony on the POA confirmation hearings, for content development to be published on the digital platforms.	0.20	95.00	19.00
11/8/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
11/8/2021	Male Noguera	Communication with the MICS and Bennazar teams, to discuss about the upcoming status meeting.	0.70	95.00	66.50

11/9/2021	Jorge Marchand	Virtual attendance to the POA Confirmation Hearings.	4.40	175.00	770.00
11/9/2021	María Schell	Virtual attendance to the POA Confirmation Hearings.	4.40	110.00	484.00
11/9/2021	Jorge Marchand	Communication with COR members, to review the radio program script and coordinate their participation on the radio program recording #77 (where all COR members participated in different segments).	1.70	175.00	297.50
11/9/2021	María Schell	Work on content development for the radio program script #77.	2.30	110.00	253.00
11/9/2021	Jorge Marchand	Work on content revisions and edits to the radio program script #77, where all COR members participated in different segments.	1.20	175.00	210.00
11/9/2021	María Schell	Work on content development for publication on the ORC digital platforms.	1.70	110.00	187.00
11/9/2021	Jorge Marchand	Work with the MICS team on content development for publication on the ORC digital platforms.	0.80	175.00	140.00
11/9/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/10/2021	Jorge Marchand	Virtual attendance to the POA Confirmation Hearings.	4.80	175.00	840.00
11/10/2021	María Schell	Virtual attendance to the POA Confirmation Hearings.	4.80	110.00	528.00
11/10/2021	Jorge Marchand	Communication with COR president Miguel Fabre, to discuss about the radio program script.	0.40	175.00	70.00
11/10/2021	Jorge Marchand	Communication with the MICS team, to discuss about status.	0.20	175.00	35.00
11/10/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/10/2021	María Schell	Work on content development for the radio program script.	1.80	110.00	198.00
11/11/2021	Jorge Marchand	Work on pre production and recording of the radio program (special program where all COR members participated in different segments).	2.00	175.00	350.00
11/11/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/11/2021	Julizzette Colón	Work on research through the ORC digital platforms, to prepare the performance recap and analysis report [REDACTED]	5.00	70.00	350.00
11/12/2021	Jorge Marchand	Follow up communication with Matthias Rieker, from the FOMB communications team, to discuss about the new composition of their team and status.	0.20	175.00	35.00
11/12/2021	Jorge Marchand	Communication with the MICS team to discuss about communication strategies.	0.30	175.00	52.50
11/12/2021	Jorge Marchand	Communication with the local professionals team, to discuss about status.	0.70	175.00	122.50
11/12/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
11/12/2021	María Schell	Virtual attendance to the POA Confirmation Hearings.	3.50	110.00	385.00
11/12/2021	María Schell	Work on content development to prepare the report to COR members.	0.40	110.00	44.00
11/12/2021	María Schell	Work on content development to update the COR Website.	0.60	110.00	66.00
11/14/2021	Male Noguera	Communication with the MICS team to discuss status.	0.30	95.00	28.50
11/15/2021	Jorge Marchand	Communication with the voting campaign team to discuss about the final campaign costs analysis.	0.30	175.00	52.50
11/15/2021	Jorge Marchand	Communication with the MICS team to discuss about communication strategies.	0.20	175.00	35.00

11/15/2021	Jorge Marchand	Communication with the professionals team, to discuss about the post solicitation campaign recap meeting.	1.40	175.00	245.00
11/15/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/15/2021	María Schell	Virtual attendance to the POA Confirmation Hearings.	5.70	110.00	627.00
11/15/2021	Julizzette Colón	Work on content revisions and edits to the digital performance report.	3.20	70.00	224.00
11/16/2021	Male Noguera	Communication with the MICS team to discuss about the digital platforms recap presentation.	0.10	95.00	9.50
11/16/2021	Julizzette Colón	Communication with the MICS team to discuss about the digital platforms recap presentation.	0.10	70.00	7.00
11/16/2021	Jorge Marchand	Communication with the MICS team to discuss about our presentation on the upcoming COR meeting.	0.40	175.00	70.00
11/16/2021	María Schell	Work on the analysis and review of the digital platforms performance report.	1.50	110.00	165.00
11/16/2021	María Schell	Work on content development for publication on the ORC digital platforms.	2.20	110.00	242.00
11/16/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
11/17/2021	Jorge Marchand	Work on the analysis and review of the digital platforms performance report.	1.80	175.00	315.00
11/17/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/17/2021	María Schell	Work on content development for publication on the ORC digital platforms about the confirmation hearings.	1.80	110.00	198.00
11/19/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
11/19/2021	Jorge Marchand	Communication with the professionals team [REDACTED]	0.30	175.00	52.50
11/21/2021	María Schell	Work on the translation of Robert Gordon's message to COR members.	1.60	110.00	176.00
11/21/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	1.40	110.00	154.00
11/21/2021	Male Noguera	Communication with Julizzette Colón to discuss about the digital platforms management during my upcoming vacation time.	0.90	95.00	85.50
11/22/2021	Jorge Marchand	Virtual attendance to the POA Confirmation Hearings.	6.00	175.00	1,050.00
11/22/2021	María Schell	Virtual attendance to the POA Confirmation Hearings.	6.00	110.00	660.00
11/22/2021	Jorge Marchand	Communication with the professionals team, [REDACTED]	0.10	175.00	17.50
11/22/2021	María Schell	Work on content development of the report to the COR's communications sub committee.	2.30	110.00	253.00
11/22/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/23/2021	Jorge Marchand	Work with the MICS team on the presentation for the digital platforms report.	0.70	175.00	122.50
11/23/2021	Jorge Marchand	Communication with the MICS team, to discuss about the campaign costs report.	0.50	175.00	87.50
11/23/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/23/2021	María Schell	Work on the translation of legal document for distribution to the COR members.	5.70	110.00	627.00

11/24/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/24/2021	María Schell	Work on the translation of legal document for distribution to the COR members.	3.10	110.00	341.00
11/25/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
11/26/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
11/27/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/28/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
11/29/2021	Jorge Marchand	Communication with the professionals team, to discuss about the end of year COR meeting.	0.40	175.00	70.00
11/29/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
11/30/2021	María Schell	Work on content development for publication on the ORC digital platforms.	1.20	110.00	132.00
11/30/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
			<u>161.30</u>		<u>20,437.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	48.30	175.00	8,452.50
Julizzette Colón	10.30	70.00	721.00
Male Nogueira	2.20	95.00	209.00
María Schell	100.50	110.00	11,055.00
	<u>161.30</u>		<u>20,437.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from November 1 to November 30, 2021

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
11/1/2021	Male Noguera	Facebook conversation management and monitoring.	1.20	95.00	114.00
11/1/2021	Male Noguera	Video editing to adapt video size and content to be able to upload it on Facebook.	0.80	95.00	76.00
11/1/2021	Male Noguera	Facebook page video posting.	0.20	95.00	19.00
11/1/2021	Male Noguera	Check COR's email to manage messages received.	1.00	95.00	95.00
11/2/2021	Male Noguera	Facebook conversation management and monitoring.	0.60	95.00	57.00
11/2/2021	Male Noguera	Check COR's email to manage messages received.	0.50	95.00	47.50
11/2/2021	Male Noguera	Edit note to publish on webpage and Facebook, regarding the FOMB's motion about language on Law 53 and the notifications that will be sent to retirees.	1.60	95.00	152.00
11/3/2021	Male Noguera	Facebook conversation management and monitoring.	0.90	95.00	85.50
11/3/2021	Male Noguera	Facebook page posting.	0.20	95.00	19.00
11/3/2021	Male Noguera	Design and send email drop: "Notificación sobre lenguaje de la Ley 53".	0.40	95.00	38.00
11/3/2021	Male Noguera	Edit note to publish on webpage and Facebook: "Notificación sobre lenguaje de la Ley 53".	0.60	95.00	57.00
11/3/2021	Male Noguera	Upload note to website: "Notificación sobre lenguaje de la Ley 53".	0.60	95.00	57.00
11/3/2021	Male Noguera	Evaluate emails received during voting campaign to prepare the Recap Report: Quantity received during the voting process.	1.70	95.00	161.50
11/4/2021	Male Noguera	Facebook conversation management and monitoring.	1.80	95.00	171.00
11/4/2021	Male Noguera	Write note for webpage, email and Facebook: "La Junta presenta Plan de Ajuste sin recortes a las pensiones acumuladas".	1.30	95.00	123.50
11/4/2021	Male Noguera	Search stock image for note: "La Junta presenta Plan de Ajuste sin recortes a las pensiones acumuladas".	0.10	95.00	9.50
11/4/2021	Male Noguera	Upload note to website: "La Junta presenta Plan de Ajuste sin recortes a las pensiones acumuladas".	0.40	95.00	38.00
11/4/2021	Male Noguera	Design and send email drop with note: "La Junta presenta Plan de Ajuste sin recortes a las pensiones acumuladas".	0.50	95.00	47.50
11/5/2021	Male Noguera	Facebook conversation management and monitoring.	0.70	95.00	66.50
11/6/2021	Male Noguera	Facebook conversation management and monitoring.	1.20	95.00	114.00
11/6/2021	Male Noguera	Check COR's email for the recap report: "Conversation during the voting process".	1.60	95.00	152.00
11/7/2021	Male Noguera	Facebook conversation management and monitoring.	0.40	95.00	38.00
11/8/2021	Male Noguera	Facebook conversation management and monitoring.	0.40	95.00	38.00
11/8/2021	Male Noguera	Check COR's email for recap report: "Conversation during the voting process".	0.90	95.00	85.50
11/9/2021	Male Noguera	Facebook conversation management and monitoring.	0.80	95.00	76.00
11/9/2021	Male Noguera	Check COR's email for the recap report: "Conversation during the voting process".	0.30	95.00	28.50
11/9/2021	Male Noguera	Write introduction and title for the note: "COR's statement during the POA Hearing".	0.30	95.00	28.50
11/9/2021	Male Noguera	Facebook posting.	0.10	95.00	9.50
11/9/2021	Male Noguera	Upload note to website: "Declaración de apertura del COR en la Vista de Confirmación del Plan de Ajuste".	0.30	95.00	28.50

11/9/2021	Male Noguera	Search stock image for note: "Declaración de apertura del COR en la Vista de Confirmación del Plan de Ajuste".	0.20	95.00	19.00
11/9/2021	Male Noguera	Design and send email drop for note: "Declaración de apertura del COR en la Vista de Confirmación del Plan de Ajuste".	0.60	95.00	57.00
11/10/2021	Male Noguera	Facebook conversation management and monitoring.	0.80	95.00	76.00
11/10/2021	Male Noguera	Facebook posting.	0.10	95.00	9.50
11/10/2021	Male Noguera	Facebook post promotion, select audience, timing and budget.	0.20	95.00	19.00
11/10/2021	Male Noguera	Check COR's email for recap report: "Conversation during voting process".	2.60	95.00	247.00
11/10/2021	Male Noguera	Create new Facebook post: image, design and text.	0.40	95.00	38.00
11/11/2021	Male Noguera	Check COR's email for recap report: "Conversation during voting process".	3.80	95.00	361.00
11/12/2021	Male Noguera	Update COR's website to add section on webpage to provide information about the current case status.	0.60	95.00	57.00
11/12/2021	Male Noguera	Check COR's email for recap report: "Conversation during voting process".	3.50	95.00	332.50
11/12/2021	Male Noguera	Analyze website metrics for recap report: "Conversation during voting process".	0.50	95.00	47.50
11/12/2021	Male Noguera	Evaluate Facebook Ads metrics for recap report: "Conversation during voting process".	0.30	95.00	28.50
11/13/2021	Male Noguera	Facebook conversation management and monitoring.	0.90	95.00	85.50
11/14/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
11/15/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
11/15/2021	Male Noguera	Analyze email conversation metrics for recap report: Create conversation metrics (positive, negative, and neutral reactions).	7.40	95.00	703.00
11/15/2021	Male Noguera	Design recap report presentation.	1.50	95.00	142.50
11/16/2021	Male Noguera	Design and organize recap presentation.	1.10	95.00	104.50
11/16/2021	Male Noguera	Research email messages for recap report, to include examples of real messages written by retirees.	0.90	95.00	85.50
11/16/2021	Male Noguera	Search for Facebook comments for recap.	0.30	95.00	28.50
11/16/2021	Male Noguera	Write text to guide recap presentation.	1.40	95.00	133.00
11/17/2021	Male Noguera	Facebook conversation management and monitoring.	0.30	95.00	28.50
11/17/2021	Male Noguera	Check COR's email to manage messages received.	0.40	95.00	38.00
11/17/2021	Male Noguera	Analyze Facebook insights to compare reach during the voting campaign with other important moments in the COR's communication process.	1.10	95.00	104.50
11/18/2021	Male Noguera	Facebook conversation management and monitoring.	0.40	95.00	38.00
11/21/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
11/21/2021	Male Noguera	Check COR's email to manage messages received.	0.50	95.00	47.50
11/21/2021	Male Noguera	Schedule Thanksgiving Facebook post.	0.30	95.00	28.50
11/22/2021	Julizzette Colón	COR's digital platforms management (during Male Noguera's time off).	1.40	70.00	98.00
11/23/2021	Julizzette Colón	COR's digital platforms management (during Male Noguera's time off).	1.50	70.00	105.00
11/24/2021	Julizzette Colón	COR's digital platforms management (during Male Noguera's time off).	1.60	70.00	112.00
11/29/2021	Julizzette Colón	COR's digital platforms management (during Male Noguera's time off).	1.50	70.00	105.00
			58.10		5,369.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Julizzette Colón	6.00	70.00	420.00
Male Nogueira	52.10	95.00	4,949.50
María Schell	-	110.00	-
	<u>58.10</u>		<u>5,369.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from December 1 to December 31, 2021

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
12/1/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the Illustrative Voting Results report.	0.70	175.00	122.50
12/1/2021	María Schell	Conference call with the MICS team, to discuss about the Illustrative Voting Results report.	0.70	110.00	77.00
12/6/2021	Jorge Marchand	Conference call with the MICS team, to discuss the final voting campaign report, in preparation for sub-committee meeting for next steps and strategy.	1.30	175.00	227.50
12/6/2021	María Schell	Conference call with the MICS team, to discuss the final voting campaign report, in preparation for sub-committee meeting for next steps and strategy.	1.30	110.00	143.00
12/6/2021	Male Noguera	Conference call with the MICS team, to discuss the final voting campaign report, in preparation for sub-committee meeting for next steps and strategy.	1.30	95.00	123.50
12/7/2021	Jorge Marchand	Conference call with the MICS team to discuss about status.	0.40	175.00	70.00
12/7/2021	María Schell	Conference call with the MICS team to discuss about status.	0.40	110.00	44.00
12/8/2021	Male Noguera	Conference call with the MICS team, to discuss about digital content for the ORC digital platforms.	0.40	95.00	38.00
12/8/2021	María Schell	Conference call with the MICS team, to discuss about digital content for the ORC digital platforms.	0.40	110.00	44.00
12/9/2021	Jorge Marchand	Meeting with the COR communications subcommittee, to discuss about the campaign results and next steps.	1.60	175.00	280.00
12/9/2021	Male Noguera	Meeting with the COR communications subcommittee, to discuss about the campaign results and next steps.	1.60	95.00	152.00
12/9/2021	María Schell	Meeting with the COR communications subcommittee, to discuss about the campaign results and next steps.	1.60	110.00	176.00
12/10/2021	Male Noguera	Conference call with the MICS team to discuss about digital content posting.	0.40	95.00	38.00
12/10/2021	María Schell	Conference call with the MICS team to discuss about digital content posting.	0.40	110.00	44.00
12/10/2021	Jorge Marchand	Conference call with the MICS and GSG teams, to discuss about the Final Campaign Report.	0.50	175.00	87.50
12/10/2021	María Schell	Conference call with the MICS and GSG teams, to discuss about the Final Campaign Report.	0.50	110.00	55.00
12/11/2021	Jorge Marchand	Meeting with MICS team and Francisco del Castillo, to discuss about the case status [REDACTED]	1.20	175.00	210.00
12/11/2021	Male Noguera	Meeting with MICS team and Francisco del Castillo. To discuss case status [REDACTED]	1.20	95.00	114.00
12/11/2021	María Schell	Meeting with MICS team and Francisco del Castillo. To discuss case status [REDACTED]d.	1.20	110.00	132.00
12/13/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the COR transition and exit strategies on the digital platforms, and next steps.	2.70	175.00	472.50
12/13/2021	Male Noguera	Conference call with the MICS team, to discuss about the COR transition and exit strategies on the digital platforms, and next steps.	2.70	95.00	256.50

12/13/2021	María Schell	Conference call with the MICS team, to discuss about the COR transition and exit strategies on the digital platforms, and next steps.	2.70	110.00	297.00
12/14/2021	Jorge Marchand	COR meeting with COR members and the professionals team.	3.50	175.00	612.50
12/14/2021	María Schell	COR meeting with COR members and the professionals team.	3.50	110.00	385.00
12/14/2021	Male Noguera	COR meeting with COR members and the professionals team.	3.50	95.00	332.50
12/17/2021	Jorge Marchand	Meeting with Justin Lapatine from the Global team, to discuss about the Transition Committee.	0.50	175.00	87.50
12/17/2021	Jorge Marchand	Conference call with the MICS team to discuss about the case status.	0.40	175.00	70.00
12/17/2021	María Schell	Conference call with the MICS team to discuss about the case status.	0.40	110.00	44.00
12/22/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the case status and next steps.	1.00	175.00	175.00
12/22/2021	Male Noguera	Conference call with the MICS team, to discuss about the case status and next steps.	1.00	95.00	95.00
12/22/2021	María Schell	Conference call with the MICS team, to discuss about the case status and next steps.	1.00	110.00	110.00
12/22/2021	Jorge Marchand	Conference call with the MICS team, to discuss about the Digital Bulletin for the COR digital platforms.	0.30	175.00	52.50
12/22/2021	María Schell	Conference call with the MICS team, to discuss about the Digital Bulletin for the COR digital platforms.	0.30	110.00	33.00
12/24/2021	Jorge Marchand	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
12/24/2021	María Schell	Conference call with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.80	110.00	88.00
12/27/2021	Jorge Marchand	Conference call with the MICS team to discuss status.	0.50	175.00	87.50
12/27/2021	María Schell	Conference call with the MICS team to discuss status.	0.50	110.00	55.00
12/27/2021	Male Noguera	Conference call with the MICS team to discuss status.	0.50	95.00	47.50
			<u>43.70</u>		<u>5,619.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	15.40	175.00	2,695.00
Male Nogueira	12.60	95.00	1,197.00
María Schell	15.70	110.00	1,727.00
	<u>43.70</u>		<u>5,619.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)
Professional Services for the Period from December 1 to December 31, 2021

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
12/1/2021	María Schell	Work on content development for the ORC digital platforms.	4.20	110.00	462.00
12/1/2021	Jorge Marchand	Work with the MICS on content development for the ORC digital platforms.	3.30	175.00	577.50
12/1/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
12/2/2021	Jorge Marchand	Communication with the MICS team to discuss about the next steps [REDACTED]	0.20	175.00	35.00
12/2/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED] [REDACTED] [REDACTED]	0.30	175.00	52.50
12/2/2021	Jorge Marchand	Work with the MICS team on content development, [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00
12/2/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
12/2/2021	María Schell	Work on content development about the pension trust guidelines summary.	4.20	110.00	462.00
12/3/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
12/4/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
12/5/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
12/6/2021	Jorge Marchand	Work with the MICS team on content revisions [REDACTED] [REDACTED] or publication on the COR webpage.	2.40	175.00	420.00
12/6/2021	María Schell	Work with the MICS team on content revisions [REDACTED] [REDACTED] for publication on the COR webpage.	2.40	110.00	264.00
12/6/2021	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED]	0.60	175.00	105.00
12/6/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
12/6/2021	Male Noguera	Work on content revisions [REDACTED] [REDACTED]	0.10	95.00	9.50
12/7/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
12/7/2021	María Schell	Work on content development and final revisions [REDACTED] [REDACTED]	2.20	110.00	242.00
12/7/2021	Jorge Marchand	Communication with the MICS team, [REDACTED] [REDACTED]	0.20	175.00	35.00
12/7/2021	María Schell	Work on content development [REDACTED]	2.10	110.00	231.00
12/7/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00

12/8/2021	Jorge Marchand	Communication with the MICS team, to discuss about the upcoming COR official meeting.	0.30	175.00	52.50
12/8/2021	María Schell	Work on the translation of digital content for publication on the ORC digital platforms.	1.50	110.00	165.00
12/8/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
12/8/2021	Male Noguera	Work on content development [REDACTED]	0.50	95.00	47.50
12/9/2021	Jorge Marchand	Communication with the MICS and Bennazar teams, [REDACTED]	0.50	175.00	87.50
12/9/2021	Jorge Marchand	Communication with the MICS team, to discuss about the COR webpage and subscription services.	0.20	175.00	35.00
12/9/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
12/10/2021	Jorge Marchand	Work with the MICS team on revisions and updates to the COR webpage.	0.80	175.00	140.00
12/10/2021	María Schell	Work with the MICS team on revisions and updates to the COR webpage.	0.80	110.00	88.00
12/10/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
12/11/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
12/12/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
12/13/2021	Jorge Marchand	Communication with Justin Lapatine from the Global team, to discuss status.	0.20	175.00	35.00
12/13/2021	Jorge Marchand	Communication with the MICS team, to discuss communications strategies.	0.30	175.00	52.50
12/13/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
12/13/2021	María Schell	Work on content development for the meeting presentation.	2.00	110.00	220.00
12/14/2021	Jorge Marchand	Communication with the MICS team, to discuss status.	0.50	175.00	87.50
12/14/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
12/14/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
12/14/2021	María Schell	Work on content development for digital content.	1.00	110.00	110.00
12/14/2021	Male Noguera	Work on content revisions and edits [REDACTED]	0.80	95.00	76.00
12/15/2021	Jorge Marchand	Communication with the MICS and Prime Clerk teams, to discuss about the POA solicitation process.	0.50	175.00	87.50
12/15/2021	Jorge Marchand	Communication with the professionals team, to discuss about the COR timeline chart for publication on the COR webpage.	0.60	175.00	105.00
12/15/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.90	175.00	157.50
12/15/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
12/15/2021	Jorge Marchand	Work on revisions and edits to digital content for publication on the ORC digital platforms.	1.20	175.00	210.00
12/15/2021	Jorge Marchand	Communication with the MICS team to discuss about the historical updated Calculator statistics and metrics.	0.40	175.00	70.00

12/16/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
12/17/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
12/18/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
12/19/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
12/20/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
12/21/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
12/22/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
12/22/2021	María Schell	Work on content development for the digital bulletin to be published on the ORC digital platforms.	2.60	110.00	286.00
12/22/2021	María Schell	Work on content development for the email update to be sent to the ORC subscribers.	1.70	110.00	187.00
12/22/2021	María Schell	Communication with the GSG team to discuss about the confirmation status.	0.30	110.00	33.00
12/23/2021	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
12/23/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
12/23/2021	Jorge Marchand	Communication with the MICS team, to discuss about strategies for the COR webpage.	0.60	175.00	105.00
12/23/2021	Jorge Marchand	Work on content revisions to the "Boletín Informativo", for publication and distribution through the ORC digital platforms.	0.70	175.00	122.50
12/28/2021	Jorge Marchand	Communication with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.20	175.00	35.00
12/28/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	2.00	110.00	220.00
12/28/2021	María Schell	Work on content research [REDACTED] [REDACTED] for publication on the ORC digital platforms.	0.60	110.00	66.00
12/29/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
12/30/2021	Jorge Marchand	Communication with the MICS team, [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
12/30/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
12/31/2021	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
			61.70		7,981.50

Fee Summary:	Hours	Rate	Value (\$)
Jorge Marchand	18.70	175.00	3,272.50
Male Nogueira	1.40	95.00	133.00
María Schell	41.60	110.00	4,576.00
	61.70		7,981.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from December 1 to December 31, 2021

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
12/2/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
12/3/2021	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
12/4/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
12/5/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
12/7/2021	Male Noguera	Work on updates to the webpage to redesign the homepage with the updated information [REDACTED]	6.20	95.00	589.00
12/13/2021	Male Noguera	Facebook post creation and posting: COR Timeline with summary of the COR's actions.	0.60	95.00	57.00
12/13/2021	Male Noguera	Launch updated homepage: COR's webpage with timeline.	0.40	95.00	38.00
12/13/2021	Male Noguera	Email drop creation. Design and send: timeline with summary of the COR's actions.	0.50	95.00	47.50
12/13/2021	Male Noguera	Upload a series of legal documents to website containing the 14 motions and titles uploaded.	3.30	95.00	313.50
12/14/2021	Male Noguera	Facebook conversation management and monitoring.	0.30	95.00	28.50
12/16/2021	Male Noguera	Facebook conversation management and monitoring.	0.50	95.00	47.50
12/18/2021	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
12/20/2021	Male Noguera	Check COR's email to manage messages received.	0.40	95.00	38.00
12/23/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
12/23/2021	Male Noguera	Search stock image for note: "Estatus de la confirmación del Plan de Ajuste de Puerto Rico".	0.20	95.00	19.00
12/23/2021	Male Noguera	Upload note to website: "Estatus de la confirmación del Plan de Ajuste de Puerto Rico".	0.30	95.00	28.50
12/23/2021	Male Noguera	Design and send email drop with note: "Estatus de la confirmación del Plan de Ajuste de Puerto Rico".	0.40	95.00	38.00
12/30/2021	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
12/31/2021	Male Noguera	Develop New Year's inspiration message to share with the COR community through Facebook post and Email drop.	0.90	95.00	85.50
12/31/2021	Male Noguera	Design and send email drop with New Year's inspiration message.	0.70	95.00	66.50
12/31/2021	Male Noguera	Publish New Year's inspiration message on Facebook.	0.30	95.00	28.50
			16.20		1,539.00

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	-	175.00	-
Male Nogueira	16.20	95.00	1,539.00
María Schell	-	110.00	-
	16.20		1,539.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from January 1 to January 31, 2022

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
1/11/2022	Jorge Marchand	Conference call with the MICS team, to discuss about the case status.	0.50	175.00	87.50
1/11/2022	Male Noguera	Conference call with the MICS team, to discuss about the case status.	0.50	95.00	47.50
1/11/2022	María Schell	Conference call with the MICS team, to discuss about the case status.	0.50	110.00	55.00
1/12/2022	Jorge Marchand	Conference call with the MICS team, to discuss about content for publication on the ORC digital platforms.	0.60	175.00	105.00
1/12/2022	Male Noguera	Conference call with the MICS team, to discuss about content for publication on the ORC digital platforms.	0.60	95.00	57.00
1/12/2022	María Schell	Conference call with the MICS team, to discuss about content for publication on the ORC digital platforms.	0.60	110.00	66.00
1/14/2022	Jorge Marchand	Conference call with COR president Miguel Fabre [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
1/14/2022	Jorge Marchand	Conference call with the MICS team, to discuss about the case status and next steps.	1.00	175.00	175.00
1/14/2022	Male Noguera	Conference call with the MICS team, to discuss about the case status and next steps.	1.00	95.00	95.00
1/14/2022	María Schell	Conference call with the MICS team, to discuss about the case status and next steps.	1.00	110.00	110.00
1/17/2022	Jorge Marchand	Conference call with the MICS and Bennazar teams [REDACTED] [REDACTED]	0.80	175.00	140.00
1/17/2022	Male Noguera	Conference call with the MICS and Bennazar teams [REDACTED] [REDACTED]	0.80	95.00	76.00
1/17/2022	María Schell	Conference call with the MICS and Bennazar teams [REDACTED] [REDACTED]	0.80	110.00	88.00
1/17/2022	Jorge Marchand	Conference call with the MICS team to discuss status.	0.90	175.00	157.50
1/17/2022	María Schell	Conference call with the MICS team to discuss status.	0.90	110.00	99.00
1/18/2022	Jorge Marchand	Conference call with the MICS and GSG teams, [REDACTED] [REDACTED]	0.40	175.00	70.00
1/18/2022	Male Noguera	Conference call with the MICS and GSG teams, [REDACTED] [REDACTED]	0.40	95.00	38.00
1/18/2022	María Schell	Conference call with the MICS and GSG teams, [REDACTED] [REDACTED]	0.40	110.00	44.00
1/18/2022	Jorge Marchand	Conference call with the MICS team [REDACTED] [REDACTED]	0.10	175.00	17.50
1/18/2022	María Schell	Conference call with the MICS team [REDACTED] [REDACTED]	0.10	110.00	11.00
1/19/2022	Jorge Marchand	Professionals team conference call/meeting: case status.	1.00	175.00	175.00
1/19/2022	María Schell	Professionals team conference call/meeting: case status.	1.00	110.00	110.00
1/20/2022	Jorge Marchand	Conference call with the MICS team, to discuss about content development.	0.40	175.00	70.00
1/20/2022	María Schell	Conference call with the MICS team, to discuss about content development.	0.40	110.00	44.00

1/21/2022	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, to discuss case status.	0.50	175.00	87.50
1/25/2022	Jorge Marchand	Conference call with COR member Juan Ortíz, [REDACTED] [REDACTED]	0.40	175.00	70.00
1/25/2022	Jorge Marchand	Conference call with Wanda Santiago, [REDACTED] [REDACTED]	0.50	175.00	87.50
1/28/2022	Jorge Marchand	Conference call with Carmen Núñez, [REDACTED] [REDACTED]	0.40	175.00	70.00
1/28/2022	Jorge Marchand	Meeting with the MICS team, [REDACTED] [REDACTED]	1.60	175.00	280.00
1/28/2022	Male Noguera	Meeting with the MICS team, [REDACTED] [REDACTED]	1.60	95.00	152.00
1/28/2022	María Schell	Meeting with the MICS team, [REDACTED] [REDACTED]	1.60	110.00	176.00
			21.70		2,931.00

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Jorge Marchand	9.50	175.00	1,662.50
Male Nogueira	4.90	95.00	465.50
María Schell	7.30	110.00	803.00
	21.70		2,931.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from January 1 to January 31, 2022

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
1/3/2022	Jorge Marchand	Communication with the professionals team, [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
1/4/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
1/5/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
1/8/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/10/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.80	110.00	88.00
1/11/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
1/12/2022	Jorge Marchand	Communication with the MICS team, to discuss status.	0.40	175.00	70.00
1/12/2022	Jorge Marchand	Communication with the MICS team (MCS), to discuss about the follow up contact with the COR members.	0.30	175.00	52.50
1/12/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/12/2022	María Schell	Work on content development to prepare a case status report, for publication on the ORC digital platforms.	2.90	110.00	319.00
1/13/2022	Jorge Marchand	Work with the MICS team on content revisions for publication on the ORC digital platforms.	0.90	175.00	157.50
1/13/2022	María Schell	Work with the MICS team on content revisions for publication on the ORC digital platforms.	0.90	110.00	99.00
1/13/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/14/2022	Jorge Marchand	Communication with the GSG team, [REDACTED] [REDACTED]	0.80	175.00	140.00
1/14/2022	Jorge Marchand	Communication with the MICS team, to discuss about recent comments and questions received through the ORC digital platforms.	0.40	175.00	70.00
1/14/2022	Jorge Marchand	Communication with the local professionals team, to discuss about the ORC status and next steps.	0.30	175.00	52.50
1/14/2022	Jorge Marchand	Work on content development, [REDACTED] [REDACTED] [REDACTED]	1.20	175.00	210.00
1/14/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/14/2022	Male Noguera	Communication with the MICS team [REDACTED] [REDACTED]	0.60	95.00	57.00
1/15/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
1/15/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	1.10	110.00	121.00
1/16/2022	Jorge Marchand	Work with the MICS team on content development, [REDACTED] [REDACTED]	3.90	175.00	682.50

1/16/2022	María Schell	Work with the MICS team on content development, [REDACTED] [REDACTED]	3.90	110.00	429.00
1/17/2022	Jorge Marchand	Work with the MICS team on content revisions and edits to the COR press release.	2.20	175.00	385.00
1/17/2022	María Schell	Work with the MICS team on content revisions and edits to the COR press release.	2.20	110.00	242.00
1/17/2022	Jorge Marchand	Work with the MICS team on content revisions [REDACTED] [REDACTED] [REDACTED]	1.60	175.00	280.00
1/17/2022	Jorge Marchand	Follow up communication with COR president Miguel Fabre, for revision and approval of the press release.	0.20	175.00	35.00
1/17/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/17/2022	María Schell	Content research and development, [REDACTED] [REDACTED]	2.80	110.00	308.00
1/18/2022	Jorge Marchand	Work with the MICS team on final content revisions to the Memorandum of Fact and Law adapted as an information piece for the COR members.	1.10	175.00	192.50
1/18/2022	María Schell	Work with the MICS team on final content revisions [REDACTED] [REDACTED] [REDACTED]	1.10	110.00	121.00
1/18/2022	Male Noguera	Work with the MICS team on final content revisions [REDACTED] [REDACTED] [REDACTED]	0.70	95.00	66.50
1/18/2022	Jorge Marchand	Communication with the local professionals team to discuss and review the COR press release.	0.80	175.00	140.00
1/18/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.30	175.00	52.50
1/18/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
1/18/2022	María Schell	Work on content research and development [REDACTED] [REDACTED]	1.20	110.00	132.00
1/19/2022	Jorge Marchand	Communication with the local professionals team [REDACTED] [REDACTED]	0.70	175.00	122.50
1/19/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about questions and comments received through the ORC digital platforms.	0.40	175.00	70.00
1/19/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/19/2022	María Schell	Work on content revisions and edits for publication on the ORC digital platforms.	1.70	110.00	187.00
1/20/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about questions and comments received through the ORC digital platforms.	0.20	175.00	35.00
1/20/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.30	175.00	52.50
1/20/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/20/2022	María Schell	Work on content development [REDACTED] [REDACTED]	0.30	110.00	33.00
1/20/2022	María Schell	Work on content development [REDACTED]	0.40	110.00	44.00

1/21/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.30	110.00	33.00
1/22/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.80	175.00	140.00
1/22/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.70	110.00	77.00
1/23/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/24/2022	Jorge Marchand	Communication with the MICS team, [REDACTED]	0.30	175.00	52.50
1/24/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
1/25/2022	Jorge Marchand	Communication with the MICS team, to discuss status.	0.20	175.00	35.00
1/25/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.30	175.00	52.50
1/25/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
1/26/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about the POA status.	0.40	175.00	70.00
1/26/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/26/2022	Jorge Marchand	Work with the MICS team on digital content development, [REDACTED]	1.30	175.00	227.50
1/26/2022	María Schell	Work with the MICS team on digital content development, [REDACTED]	1.30	110.00	143.00
1/27/2022	Jorge Marchand	Communication with the MICS and Bennazar teams, to discuss about recent comments and questions received through the ORC digital platforms.	0.60	175.00	105.00
1/27/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.50	110.00	55.00
1/28/2022	Jorge Marchand	Follow up communication with Wanda Santiago, [REDACTED]	0.20	175.00	35.00
1/28/2022	Jorge Marchand	Work on media monitoring for news and articles related to the ORC.	0.30	175.00	52.50
1/28/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
1/28/2022	Jorge Marchand	Work with the MICS team on content development [REDACTED]	1.90	175.00	332.50
1/28/2022	María Schell	Work with the MICS team on content development [REDACTED]	1.90	110.00	209.00
1/29/2022	María Schell	Work on digital content development, [REDACTED]	2.10	110.00	231.00
1/30/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.40	110.00	44.00
1/31/2022	María Schell	Work on media monitoring for news and articles related to the ORC.	0.60	110.00	66.00
			59.60		8,077.00

Fee Summary:	Hours	Rate	Value (\$)
Jorge Marchand	23.70	175.00	4,147.50
Male Nogueira	1.30	95.00	123.50
María Schell	34.60	110.00	3,806.00
	59.60		8,077.00

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC/COR)

Professional Services for the Period from January 1 to January 31, 2022

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
1/4/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
1/7/2022	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
1/7/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
1/10/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
1/11/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
1/13/2022	Male Noguera	Upload note to website: "Inclinado el tribunal a confirmar el Plan de Ajuste".	0.60	95.00	57.00
1/19/2022	Male Noguera	Check COR's email to manage messages received.	0.20	95.00	19.00
1/19/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
1/20/2022	Male Noguera	Upload note to website: "Estudio pericial y argumentos legales del COR sirven de apoyo para las determinaciones de hecho y conclusiones de derecho para la confirmación de un Plan de Ajuste sin recortes a las pensiones".	0.30	95.00	28.50
1/21/2022	Male Noguera	Design and send email drop with note: "Estudio pericial y argumentos legales del COR sirven de apoyo para las determinaciones de hecho y conclusiones de derecho para la confirmación de un Plan de Ajuste sin recortes a las pensiones".	0.40	95.00	38.00
1/21/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
1/24/2022	Male Noguera	Check COR's email to manage messages received.	0.30	95.00	28.50
1/24/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
1/27/2022	Male Noguera	Facebook conversation management and monitoring.	0.10	95.00	9.50
1/31/2022	Male Noguera	Search stock image to publish note: "Resumen de cómo quedarán las pensiones de los retirados de los sistemas de retiro del Gobierno Central, Maestros y Jueces cuando Puerto Rico salga de la quiebra".	0.20	95.00	19.00
1/31/2022	Male Noguera	Upload note to website: "Resumen de cómo quedarán las pensiones de los retirados de los sistemas de retiro del Gobierno Central, Maestros y Jueces cuando Puerto Rico salga de la quiebra".	0.20	95.00	19.00
1/31/2022	Male Noguera	Design and send email drop with note: "Resumen de cómo quedarán las pensiones de los retirados de los sistemas de retiro del Gobierno Central, Maestros y Jueces cuando Puerto Rico salga de la quiebra".	0.50	95.00	47.50
1/31/2022	Male Noguera	Send email to COR members with note: "Resumen de cómo quedarán las pensiones de los retirados de los sistemas de retiro del Gobierno Central, Maestros y Jueces cuando Puerto Rico salga de la quiebra".	0.30	95.00	28.50
1/31/2022	Male Noguera	Facebook conversation management and monitoring.	0.20	95.00	19.00
			5.10		484.50

Fee Summary:	Hours	Rate	Value (\$)
Jorge Marchand	-	175.00	-
Male Nogueira	5.10	95.00	484.50
María Schell	-	110.00	-
	5.10		484.50